

P-BA How to ...?

Measure costing & pay-out values workshop – Day 1

Interact, 14-15 October, 2026

Berlin| Germany

Interact



**Co-funded by
the European Union**
Interreg

Objectives of the workshop

Objective 1

To zoom in and discuss practical considerations on measure's costing & setting up pay-out values options

Objective 2

To peer review early ideas and learn from each other

Objective 3

To start collecting an input for road maps and a list of Interreg milestones

Agenda/ Day 1 – Measure's costing

Step 1	Step 2	Step 3	Step 4	Step 5
Welcome & Intro	Discovery rounds – hands-on exercises	Plenary review & reflection	Bonus round	Day 1 wrap up and outro

Steering your expectations...

What this workshop is about

- ✓ Developing a better and practical understanding of costing and pay-out values exercises;
- ✓ Learning through practice, and discussions;
- ✓ Discovery what we still don't know.

What this workshop is not about

- ✓ Recap of the costing/ pay-out values theory;
- ✓ Verification of payment conditions;
- ✓ Measure's Intervention logic.

Known vs unknown

Known

- ✓ The basic & some more detailed rules;
- ✓ Costing for reforms and investments;
- ✓ TA costing;
- ✓ Some EC views on pay-out values;
- ✓ Some EC examples, some Interreg first ideas.

Unknown

- ✓ How to apply them in Interreg practice;
- ✓ Opportunities and consequences;
- ✓ All possible challenges and how to mitigate them.



**How to estimate
costs of an
Interreg
measure ?**

Spot the difference &...

Table 8

Policy objective No	Priority	Fund (as applicable)	Basis for calculation EU support (total eligible cost or public contribution)	EU contribution (a)=(a1)+(a2)	Indicative breakdown of the EU contribution		National contribution (b)=(c)+(d)	Indicative breakdown of the national counterpart		Total (e)=(a)+(b)	Co-financing rate (f)=(a)/(e)	Contributions from the third countries (for information)
					without TA pursuant to Article 27(1) (a1)	for TA pursuant to Article 27(1) (a2)		National public (c)	National private (d)			
	Priority 1	ERDF										
		IPA III CBC ⁽¹⁾										
		NDICI- CBC ⁽¹⁾										
		IPA III ⁽²⁾										
		NDICI ⁽²⁾										
		OCTP ⁽³⁾										
		Interreg funds ⁽⁴⁾										

34. Financing and costs of the measures

Reference: Article 8(3)(d)

For each measure:

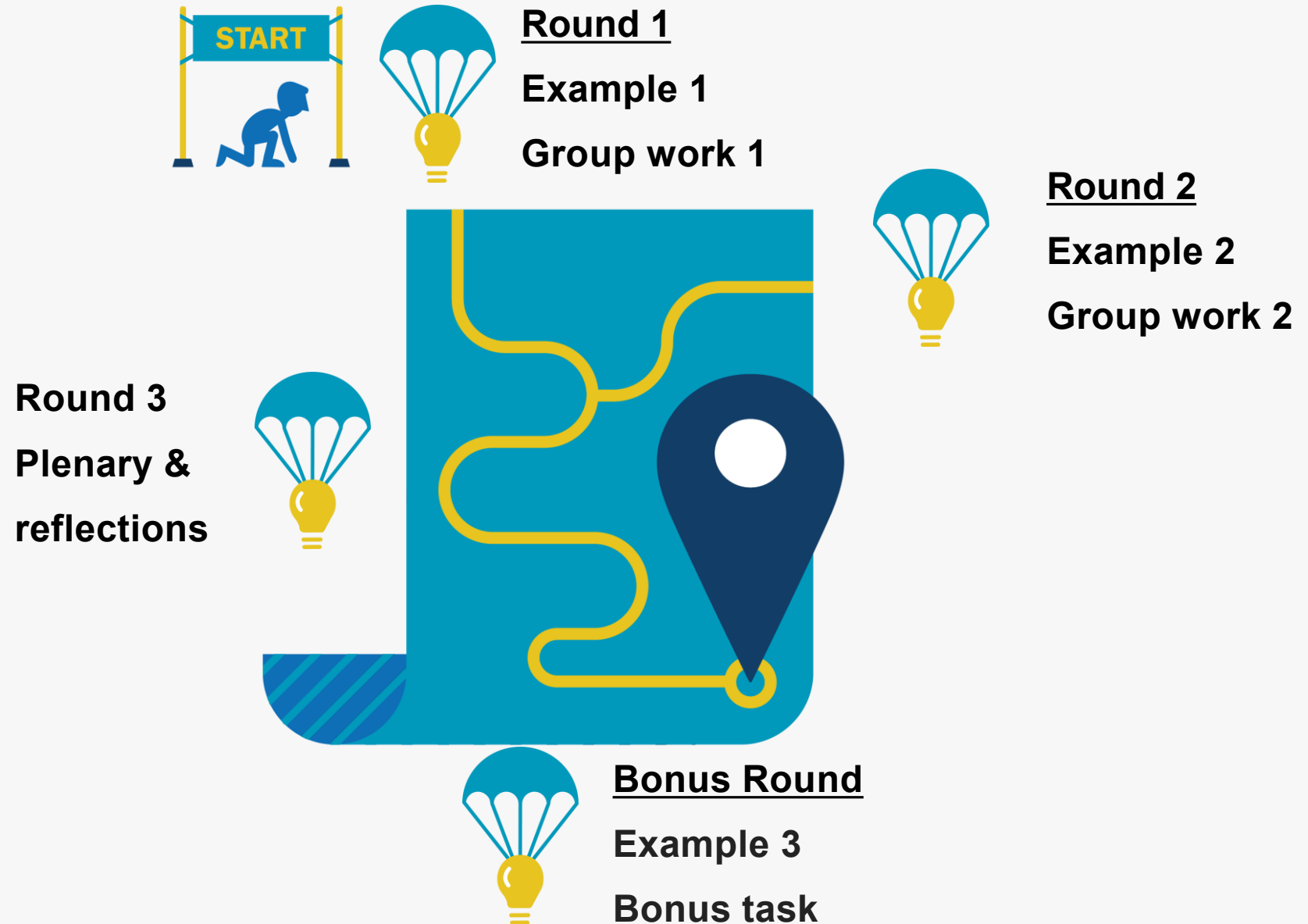
(a) Costing of measures

2028-2034

2021-2027

Chapter ID	Measure ID	Reform/ Investment	Total Estimated Total Cost (EUR)	Union contribution (EUR)	Resulting national contribution (%)			Indicative breakdown of the total cost of the measure by intervention field	Methodology used and description of the total estimated costs including based on horizontal data the source and mentioning the past investment/reform projects that are benchmarks for the cost estimate and source of costs for these projects	Justification on the plausibility and reasonability of the total estimated costs, audit authority assessment where necessary taking into account national and regional specificities and adjustment methods	Type of territory targeted financial instrument (where applicable) (guarantee, equity or loan
					%	Indicative public contribution (EUR)	Indicative private contribution (EUR)				
									[3000]	[3000]	[code for territory type dimension]

The plan



Example 1

Interreg South Baltic



Topics covered:

- methodology applied,
- types of benchmarks needed/ plan to use,
- justification what and how detailed it should be,
- possible adjustments,
- build-in SCOs,
- supporting evidence

An illustration of a blue sea with wavy lines. Several sailboats with colorful sails (yellow, green, red, orange) are scattered across the water. A light blue triangular shape is on the left side, containing the text 'sailing together'.

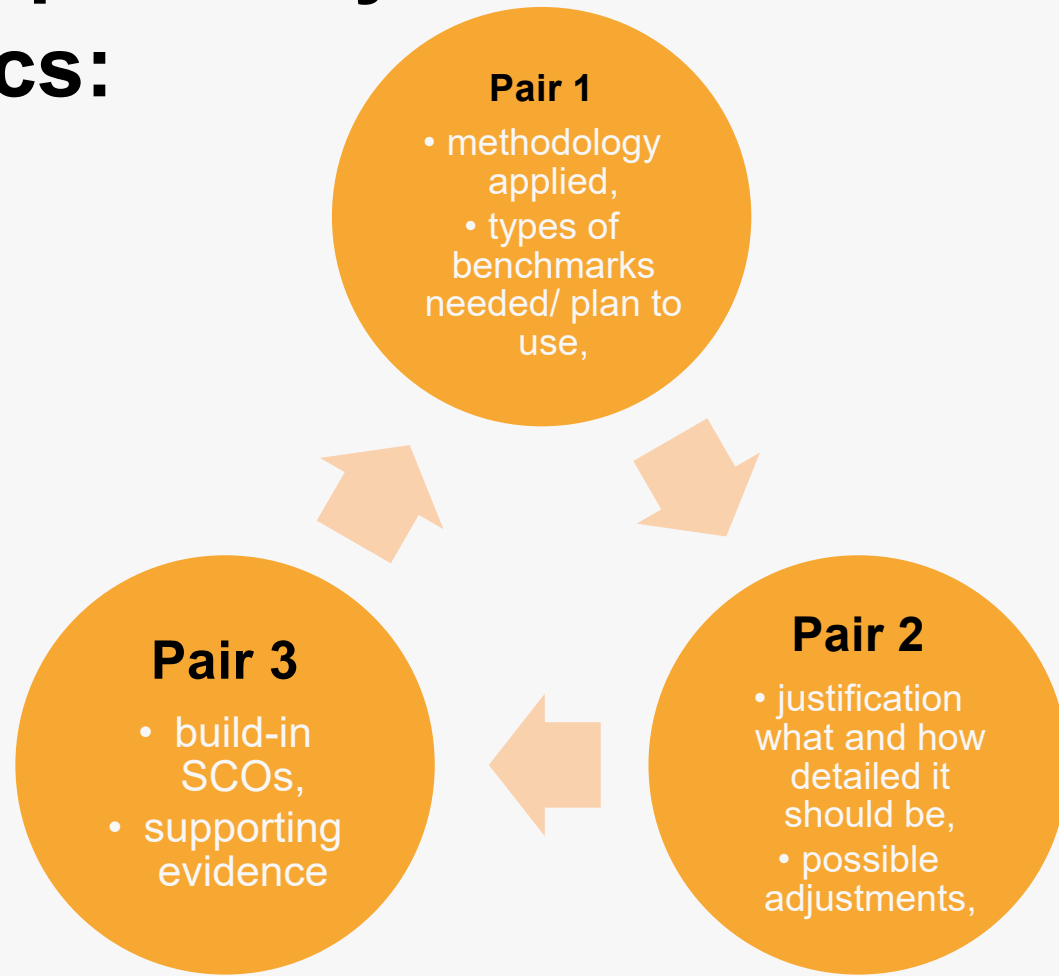
sailing
together

Costing exercise for a Water management measure in the Interreg South Baltic Programme

World café - discuss at the tables 6 topics

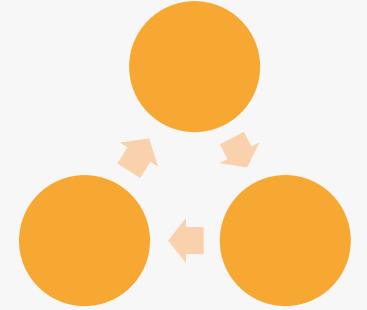
Instructions

All tables will have the opportunity to discuss all 6 topics grouped in 3 pairs of topics:



World café - discuss at the tables 6 topics

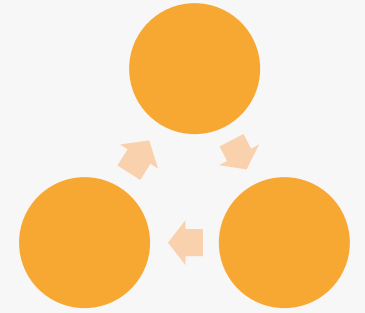
Instructions



- The pairs of topics will be discussed in 3 parallel rounds at the tables (3 x approx 20 minutes);
- The discussions will be supported by Interact facilitators (1 colleague per table, 2 colleagues per each pair of topics);
- Interact facilitators 'own' the topics, collect insights & proposals from each table;
- You have 20 mins to discuss each pair of topics;
- At the end of each round Interact facilitators will rotate with topics to another table (by the end of the exercise each facilitator will have joined 3 tables and each table discuss all 6 topics).

World café

Discussion points



Pair of topics	Discussion points
Pair 1 methodology applied, types of benchmarks needed/ plan to use	The approach in the method used Reflections on benchmark planned /no benchmarks – what's the alternative?
Pair 2 justification what and how detailed it should be, possible adjustments,	Reflections on proposed justification? What are your views on presented cost adjustments?
Pair 3 build-in SCOs, supporting evidence	What is your view on supporting evidence in relation to presented example? Please reflect on SCOs as a source of information in presented example?

Break



Example 2

Interreg Vlaanderen - Nederland



Topics covered:

- methodology applied,
- types of benchmarks needed/ plan to use,
- justification what and how detailed it should be,
- possible adjustments,
- build-in SCOs,
- supporting evidence

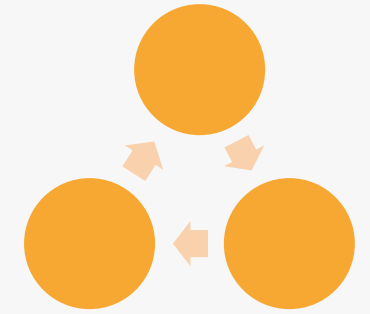
P-BA costing (day 1)

Interreg Belgium – The Netherlands



World café

Discussion points



Pair of topics	Discussion points
Pair 1 methodology applied, types of benchmarks needed/ plan to use	The approach in the method used Reflections on benchmark planned /no benchmarks – what's the alternative?
Pair 2 justification what and how detailed it should be, possible adjustments,	Reflections on proposed justification? What are your views on presented cost adjustments?
Pair 3 build-in SCOs, supporting evidence	What is your view on supporting evidence in relation to presented example? Please reflect on SCOs as a source of information in presented example?

World café

Schedule for the rounds of discussion

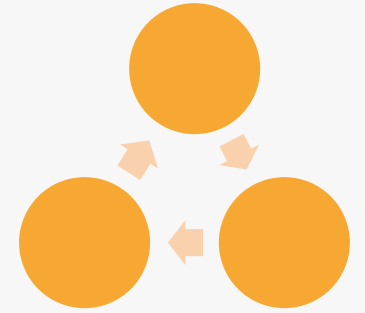


Table	Rounds of discussion		
	First round	Second round	Third round
1	Pair 1	Pair 3	Pair 2
2	Pair 2	Pair 1	Pair 3
3	Pair 3	Pair 2	Pair 1
4	Pair 1	Pair 3	Pair 2
5	Pair 2	Pair 1	Pair 3
6	Pair 3	Pair 2	Pair 1

Lunch Break

Report back & discussion



Pair of topics/facilitators	Discussion points
Pair 1/ Katia & Przemek methodology applied, types of benchmarks needed/ plan to use	The approach in the method used Reflections on benchmark planned /no benchmarks – what's the alternative?
Pair 2/ Dani & Phil justification what and how detailed it should be, possible adjustments,	Reflections on proposed justification? What are your views on presented cost adjustments?
Pair 3 / Sanna & Jasmina build-in SCOs, supporting evidence	What is your view on supporting evidence in relation to presented example? Please reflect on SCOs as a source of information in presented example?

Reflections time

1. Self reflection:

- a. Would any of presented approaches will work in your programme?
- b. What is one particular take-away from the costing sessions that you will take with you?

2. Check with your neighbour

3. Any pair is willing to share with the plenary?

Break



Example 3

Interreg Central Baltic



Topics covered:

- methodology applied,
- types of benchmarks needed/ plan to use,
- justification what and how detailed it should be,
- possible adjustments,
- build-in SCOs,
- supporting evidence

The Interreg logo is displayed in a blue, sans-serif font.

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Central Baltic Programme

Central Baltic Programme

PBA workshop

Merike Niitepõld | 14-15 October
2026 | Berlin

Discuss one topic that you found the most important for the example

1. Appoint the group rapporteur
2. Discuss the topic – 20 mins
3. Share with the plenary
 - Why this topic?
 - Key discussion points/ questions (on a post it)

Topics covered:

- methodology applied,
- types of benchmarks needed/ plan to use,
- justification what and how detailed it should be,
- possible adjustments,
- build-in SCOs,
- supporting evidence

**Any
questions/
reflections
to share?**



Day 1 summary

Step 2

**Discovery round
– hands-on
exercises**

Step 3

**Plenary review
& reflections**

Step 4

**Bonus round
-
Priorities**

End of Day 1



P-BA How to ...?

Measure costing & pay-out values workshop – Day 2

Interact, 14-15 October, 2026

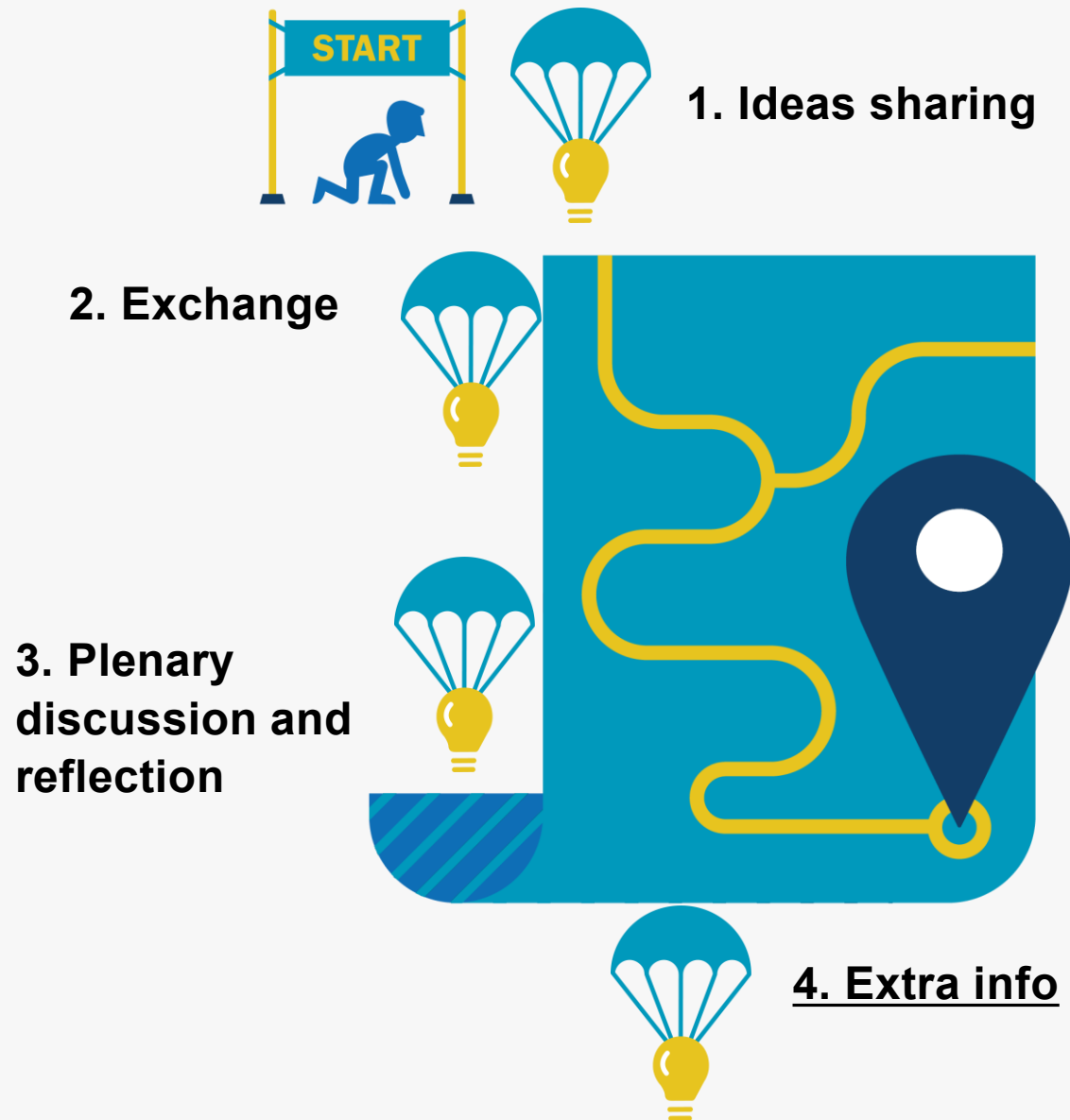
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Agenda day 2 – Pay-out values





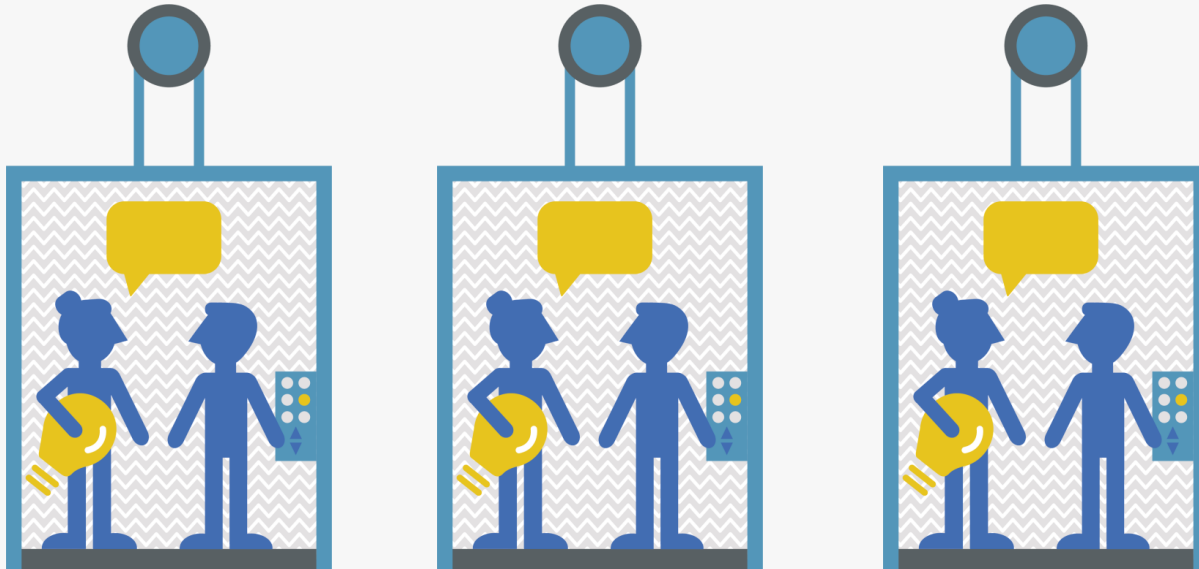
**How to set up
pay-out values
for milestones
and targets ?**

3 Elevators -

Interreg Central Baltic

Interreg South Baltic

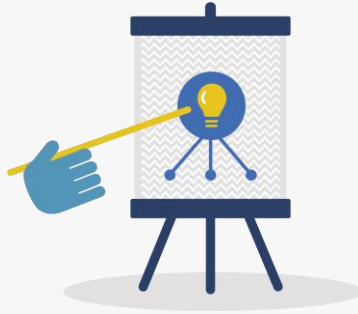
Interreg Flanders the Netherlands



Topics covered:

- Distribution of value into pay-out values on milestones and targets (according to which (measure specific or not) criteria)
- Key risks of the approach and build-in safety net

Please note down



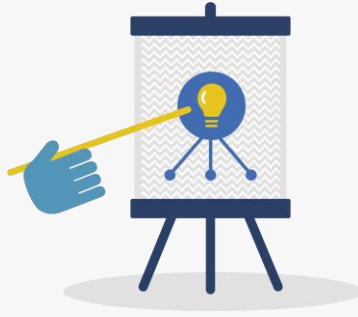
1. To what extent pay-out values in presented examples...
 - a. address a substantial implementation step
 - b. deliver a large share of the output
 - c. support the liquidity needs
 - d. take onboard commitment targets
 - e. any other factors

2. What are the key risks in the model and how are they addressed?
+ any other reflections/questions

Break



Talking walls - Instructions



- **Three flipcharts - one 'elevator' programme by one flipchart (supported by Interact);**
- **Two rounds 2*25 mins (Round 1 – distribution, Round 2 potential risks & mitigation);**
- **Which wall first – your choice – contribute to the discussion (you can change the wall whenever you want);**
- **Discussion - observations, questions/issues + possible solutions,**
- **Interact helps taking and organising notes – complements reporting back .**

Talking walls – Round 1 (25 mins)



To what extent pay-out values in presented examples...

- a. address a substantial implementation step
- b. deliver a large share of the output
- c. support the liquidity needs
- d. takes onboard commitment targets
- e. any other factors

Talking walls – Round 2 (25 mins)



What are the key risks in the model and how are they addressed?

+ any other reflections/questions

Report back & discussion



1. To what extent pay-out values in presented examples...
 - a. address a substantial implementation step
 - b. deliver a large share of the output
 - c. support the liquidity needs
 - d. take onboard commitment targets
 - e. any other factors

2. What are the key risks in the model and how are they addressed?
+ any other reflections/questions

Reflections time

1. Self reflection:

- a. Would any of presented approaches will work in your programme?
- b. What is one particular take-away from the costing sessions that you will take with you?

2. Check at your table

**Any
questions/
reflections
to share?**



Lunch Break

Performers' Draft NRPP Guidance reflections

Interact/ 24.09.2026

Online

Interact



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Draft NRPP Guidance **reflections**



- How will Interreg programmes' contribution to **social and environment coefficients** be monitored?
- What are the consequences of splitting a measure into **more than one intervention field**?
- How much **documentation** is expected to accompany **measure total cost**?
- To what extent will **2021-2027 SCOs** need to be updated to be used during costing the next programming period?
- How would the **5% flexibility rule** work in practice?
- Would there be **repercussions** on payments for interim milestones and targets **if final targets are not met**?
- Is it contradictory to use indicators from annex 1 as **final milestones**?

P-BA events in the second semester of 2026



60 minutes. 1 measure #2 – 16 Nov 2026 online



P-BA How to...?

P-BA and Programme Cash-flows – Nov 2026



P-BA & assurance package - Nov 2026



HIT Group: Intervention logic – tbc



HIT Group: Budget and co-financing - tbc

Trainings and certified courses:

October 2026

19.10. / Online



November 2026

2.-3.12. / Berlin



November 2026

2.11. / Bucharest



New!
Certified course

Learn any time



Day 2 – summary

Step 2

Ideas sharing

Step 3

**Reflection
phase**

Step 4

**Key
takeaways**

Please share your feedback

THANK YOU!

**Measure costing & pay-out values
workshop 14-15 October 2026**

Berlin | Germany



Cooperation **works**



Disclaimer

Publisher

Date updated

Primary knowledge area

Author(s)

Interact Programme

15 October 2026

Performance-based approaches

Grzegorz Golda

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