

2028-2034

HIT group meeting

Intervention Logic

Interact | 17 September 2026

Interact



**Co-funded by
the European Union**
Interreg

Agenda

Welcome & Introduction

HIT context,
topic and
expected
outcome

Bringing programmes up to speed

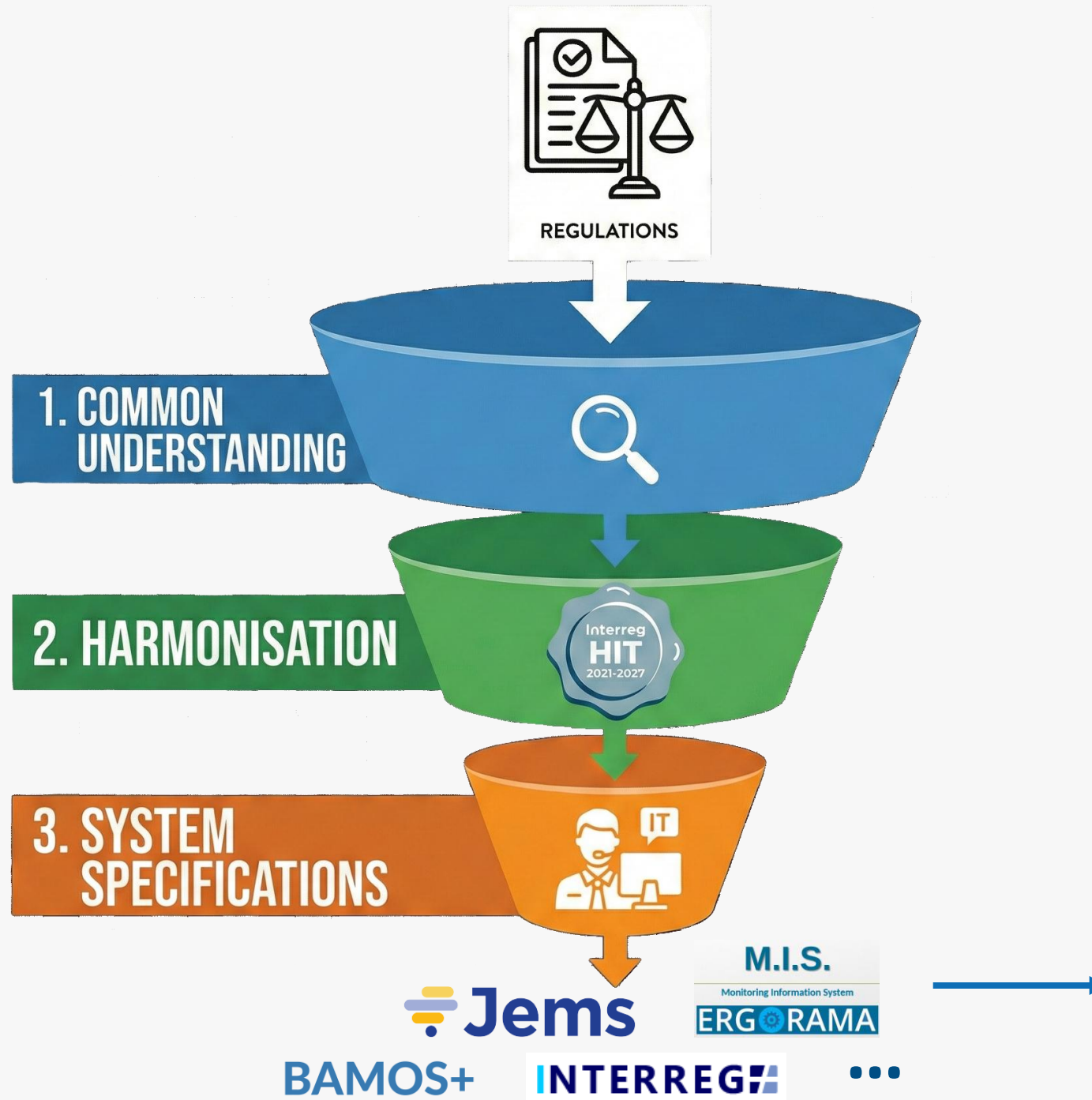
What is the
feedback to the
survey?

Wrap up & Next steps

Objective of HIT process

HIT goes beyond simply understanding the regulation and putting it in templates, by harmonizing the how of our work through a shared language, we eliminate confusion for beneficiaries and empower the Interreg brand to stand strong as a professional, cohesive community.

HIT is the basis for IT tools development.



HIT 2028-2034

What stays:

- We keep harmonizing templates, factsheets and guidance.

What changes:

- From a Core Group to allowing all programmes to provide their feedback.
- HIT groups decide on part of a template through a thematic focus, in this meeting this focus is the **HIT Intervention logic factsheet**.
- Outcome of HIT groups will be presented to a wider audience in the HIT consolidation meetings where minor changes for matter of consistency might still occur

Objective of today

- Kick off the discussion on the intervention logic, starting with the factsheet
- Harmonise the intervention logic factsheet for the 2028–2034 programming period.
- Review and present key elements of the draft factsheet based on programme experience and survey feedback.
- Agree on improvements and next steps related to the update of the intervention logic factsheet.

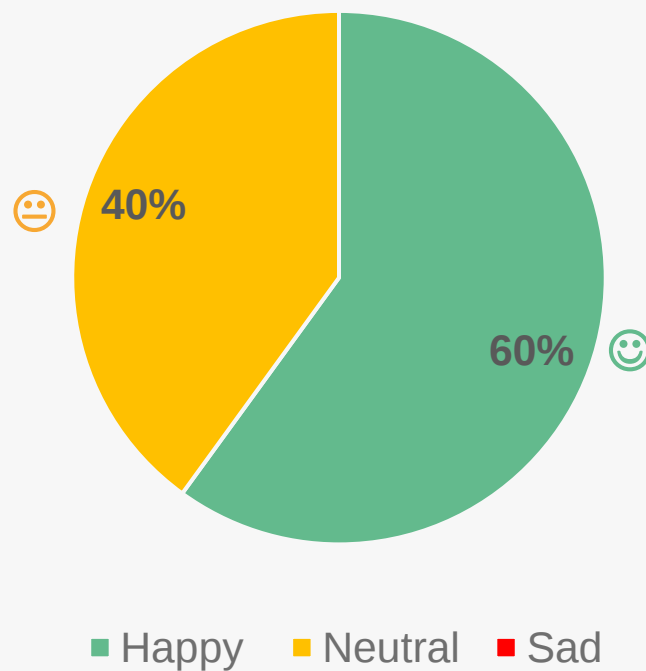
THANK YOU
for your time and efforts to provide your feedback in the survey!

-> We received 30 inputs from different programmes

General rules

- ❖ All contributions are read and considered carefully.
- ❖ We summarise the main findings and recurring themes from the feedback received.
- ❖ We do not reflect requests for changes to the Regulation, as HIT cannot influence the regulatory framework.
- ❖ The main purpose of the discussion is to agree on a common and practical approach within the existing regulatory framework.
- ❖ The focus is on **harmonisation, simplification and shared solutions** that can work across programmes.

Needs assessment: General impressions



Needs assessment: Key comments

- **Keep references up to date and transparent**, clearly indicating the regulatory/guidance sources and providing links to the latest available versions.
- **Align terminology with the latest regulatory framework and EC guidance**, including the Interreg Chapter template and wording used in the Regulations.
- **Clarify the expected scope and structure of the needs assessment** – what should be covered, how detailed it should be, and whether it can be prepared internally based on existing evidence and experience.
- **Strengthen the strategic focus**: cover not only recurring challenges, but also **emerging challenges and territorial opportunities**, while concentrating on needs that cooperation can realistically address.
- **Provide more practical and methodological guidance**, including tools, examples and explanations that go beyond definitions.

Needs assessment: Next steps

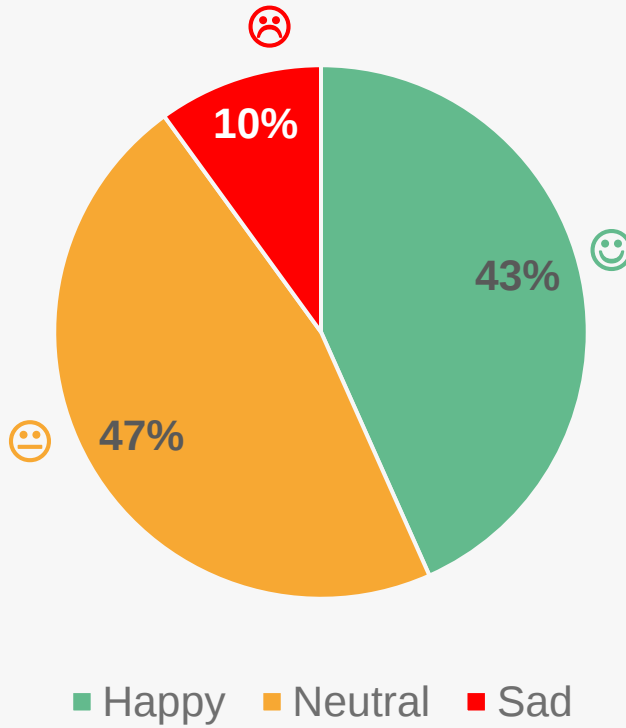
Proposed changes:

- ✓ Keep references up to date and align terminology with the latest regulatory framework and EC guidance.
- ✓ Clarify the expected scope and structure of the needs assessment including the focus.

We will not:

- X **Provide more practical and methodological guidance**, including tools, examples and explanations that go beyond definitions. (to be dealt with outside HIT discussion).

Measure: General impressions



Measure: Key comments

- **Clarify the meaning and scope of a “measure”** and its link to current Interreg terminology.
- **Explain the distinction between reforms, investments and other interventions** in an Interreg context.
- **Reflect Interreg specificities more clearly**, in particular the central role of cooperation and the fact that reforms may not always be relevant or mandatory.
- **Provide practical examples and additional guidance** on how measures could be designed across different Interreg strands.

Measure: Next steps

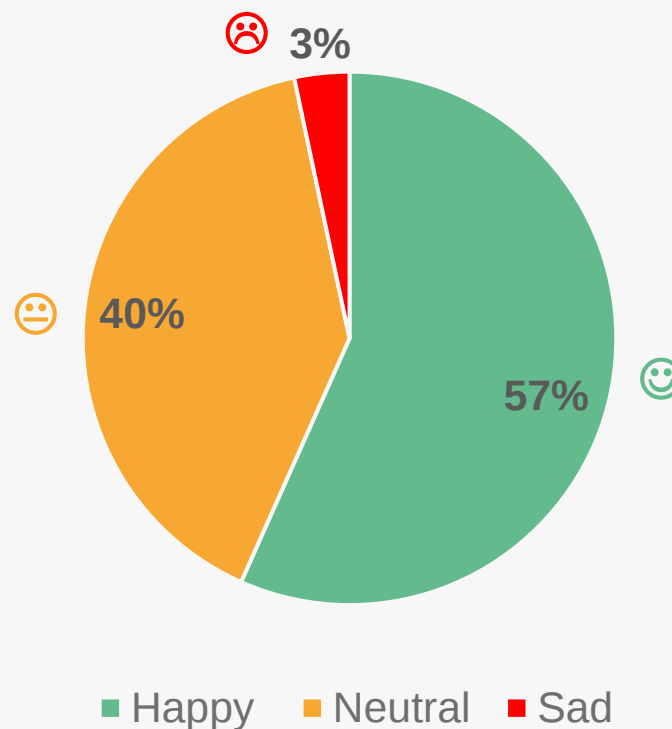
Proposed changes:

- ✓ Add more details about measure (scope, Interreg specificities)
- ✓ Explain the distinction between reforms, investments and other interventions

We will not:

- ✗ Provide additional guidance and examples (to be dealt with outside HIT)

Selection of general objectives / specific objectives / intervention fields: General impressions



Selection of general objectives / specific objectives / intervention fields: Key comments

- **Clarify objectives:** Which General and Specific Objectives apply to Interreg and how they should be linked to measures.
- **Explain primary/secondary SOs:** Clarify their role and implications for project eligibility and assessment.
- **Guide intervention field selection:** Provide practical Interreg-specific examples and explain how closely measures need to fit.
- **Strengthen the Interreg dimension:** Show how the added value of cooperation can be reflected in the intervention logic.

Selection of general objectives / specific objectives / intervention fields: Next steps

Proposed changes:

- ✓ **Update which General and Specific Objectives** apply to Interreg and how they should be linked to measures.

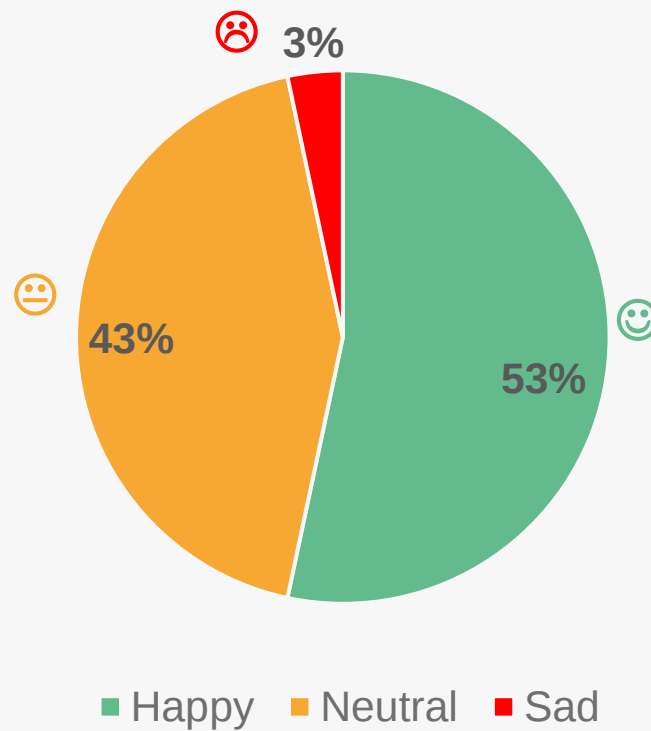
We will not:

- X **Role of Primary/secondary SOs:** guidance documents of EC.
- X **Provide additional guidance and examples related to intervention fields** (to be dealt with outside HIT).
- X **Added value of Interreg dimension:** dealt with in other events.



**Anything that
we missed?**

Output indicators: General impressions



Output indicators: Key comments

- **Overall approach is broadly understood**, and some programmes consider the indicator framework clearer than in the current period.
- **Clarify indicator selection:** how to choose where several indicators are relevant.
- **Clarify the link between intervention fields, output indicators and result indicators**, including whether result indicators must always correspond to the selected intervention field.
- **Explain milestones and targets more clearly:** how to link interim milestones and targets and final targets relate to output indicators.
- **Align terminology with the Performance Regulation and EC guidance.**

Output indicators: Next steps

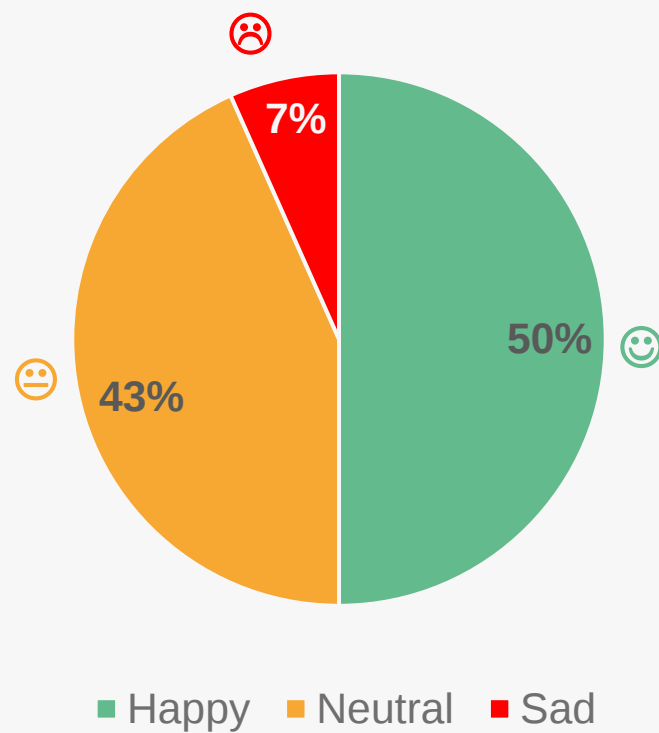
Proposed changes:

- ✓ Provide a clearer explanation of the links between intervention fields, output indicators and result indicators.
- ✓ Update terminology with the Performance Regulation and EC guidance.

We will not:

- X Clarify indicator selection: how to choose where several indicators are relevant (covered in other events).

Definition and use of MT and final MT&T: General impressions



Definition and use of MT and final MT&T: Key comments

- **Clarify terminology:** Clearer distinction is needed between milestones, final milestones and targets, including when each should be used.
- **Clarify the link to output indicators:** Explain how output indicators define/measure final milestones or targets and avoid presenting indicators and targets as the same concept.
- **“One final target per measure” needs clarification:** Especially where a measure includes several activities or intervention fields.
- **Interim milestones/targets need more guidance:** Programmes need practical examples on how to define them, particularly when projects follow different implementation timelines.
- **Clarify their role as payment triggers:** Explain whether all milestones/targets trigger payments or whether some are used only to monitor progress.

Definition and use of MT and final MT&T: Next steps

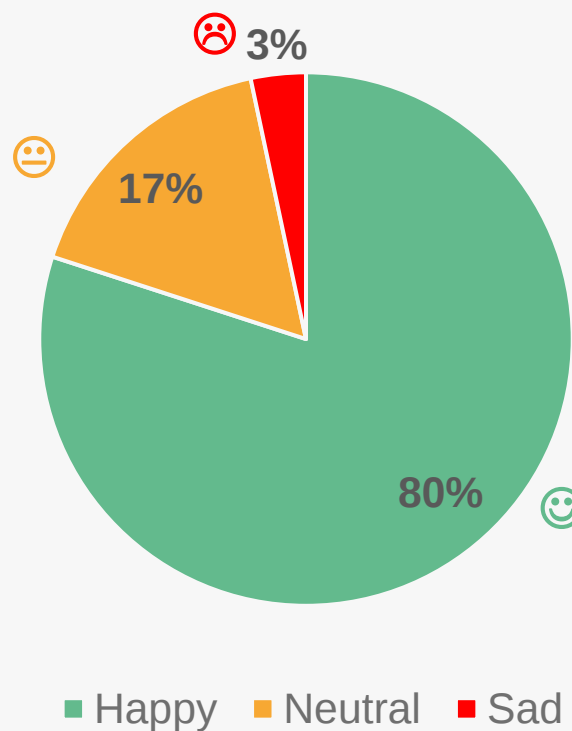
Proposed changes:

- ✓ Clarify the terminology and the links between the different elements of the intervention logic.

We will not:

- X Provide detailed practical examples on how to implement these elements. Practical application will instead be addressed through **dedicated events and further EC guidance.**

Overall coherence of the intervention logic: General impressions



Overall coherence of the intervention logic:

Key comments

- The structure and links are generally considered clear, but some **regulatory and implementation-related aspects require further clarification.**
- **Clarify final milestones/targets:** Especially where a measure includes several intervention fields and output indicators and consider distinctions between investments and reforms.
- **Audit and control perspective:** Clarify how intervention logic elements should be evidenced, verified and audited at programme and project level.
- **Keep terminology simple:** Avoid introducing additional concepts or terms that may create further complexity.
- Consider guidance on how the overall programme intervention logic could be structured and **communicated to target groups, decision-makers and citizens.**

Overall coherence of the intervention logic:

Next steps

Proposed changes:

- ✓ **Keep terminology simple and aligned with the final Regulations:** The factsheet will be updated once the final regulatory framework is available, avoiding unnecessary additional concepts or terminology.

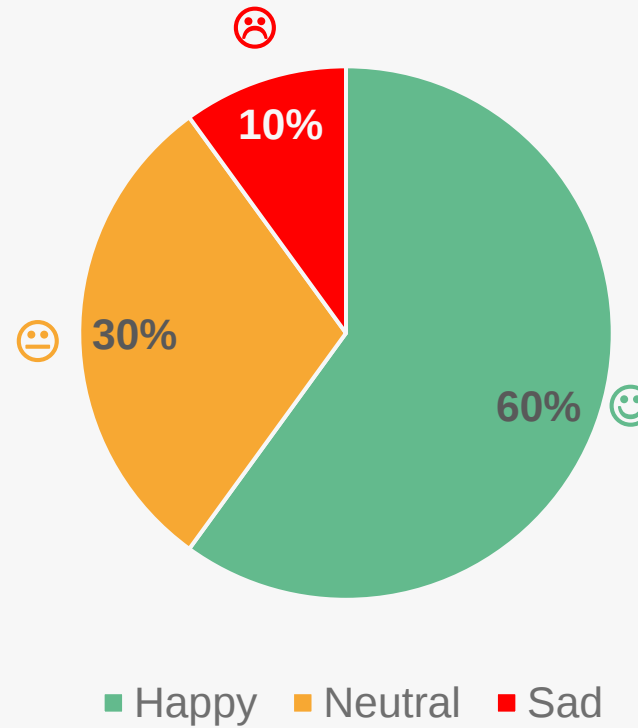
We will not:

- X **Communication to different target groups is outside the scope:** The factsheet will not address how to present or communicate the intervention logic to different audiences, as this is not its purpose.



**Anything that
we missed?**

Link between the invention logic and P-BA: General impressions



Link between the invention logic and P-BA:

Key comments

- Missing reference to timing and number of milestones, including in reference to decommitment;
- “Final milestone”: are they possible in Interreg and possible examples?
- Missing reference to 5% flexibility when increasing or decreasing final targets;
- “Final” milestone/target: can there be more than one if there are more than one intervention field?
- Request for guidance for the development of “process milestones” (i.e. milestones not selected from the indicators in Annex I)

Link between the invention logic and P-BA:

Next steps

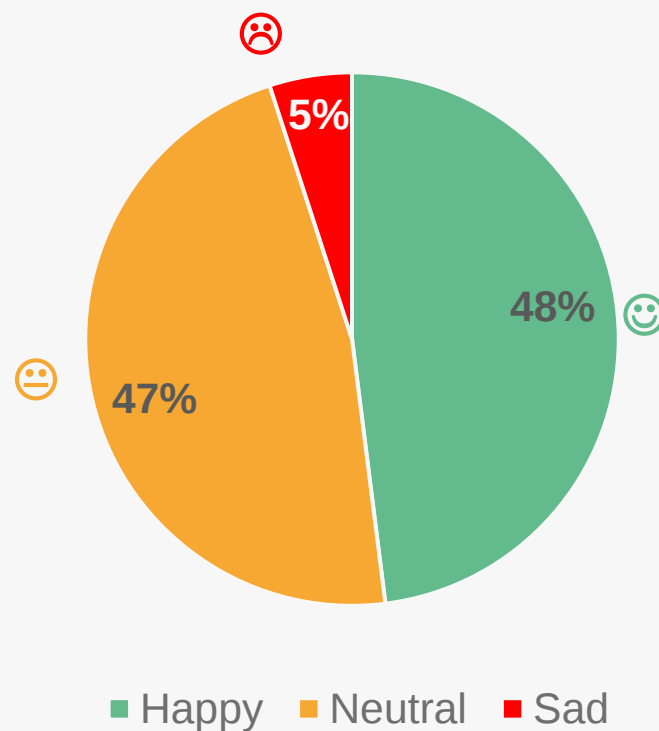
Interact
update
based on
COM draft
guidance

Interact
seek
clarification
from COM

To be dealt
with outside
of HIT
framework

- Missing reference to timing and number of milestones, including in reference to decommitment;
- “Final milestone”: are they possible in Interreg and possible examples;
- Missing reference to 5% flexibility when increasing or decreasing final targets;
- “Final” milestone/target: can there be more than one if there are more than one intervention field;
- Request for guidance for the development of “process milestones” (i.e. milestones not selected from the indicators in Annex I)

Link between programme and project intervention logic: General impressions



Link between programme and project intervention logic : Key comments

- Text could generally be clearer and more visual, and language more precise;
- No reference to interim milestones that are based on programme implementation steps (as opposed to project);
- Missing: lower-level milestones/targets can be more narrowly defined than upper level but not broader
- Generally, more detail required in terms of interim milestones/targets;
- Missing: reference to respective risks of using P-BA at upper level or both levels, for instance, in terms of the consequences of underperformance or in case of mismatch between upper level (P-BA) and lower level (real costs).

Link between programme and project intervention logic : Next steps

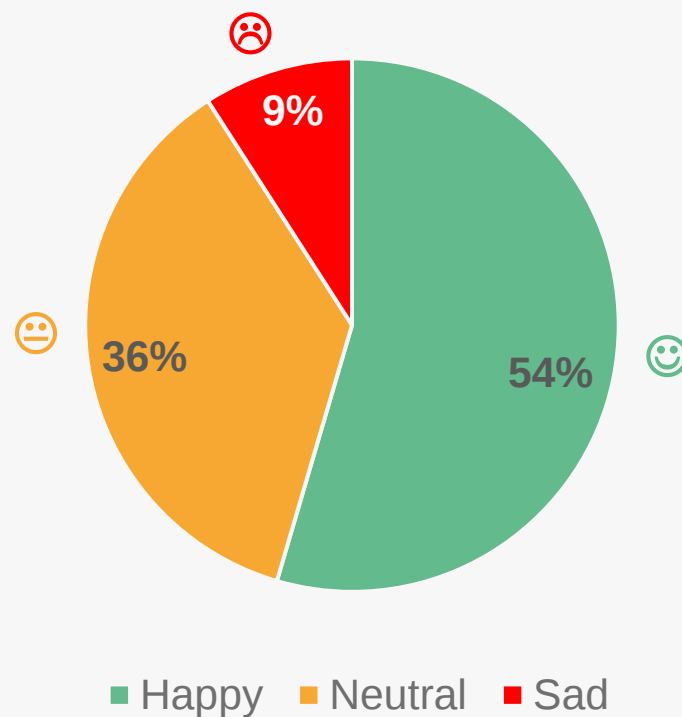
Interact to
update

Interact
update based
on COM draft
guidance

Outside
scope of HIT
intervention
logic paper

- Text could generally be clearer and more visual, and language more precise;
- No reference to interim milestones that are based on programme implementation steps (as opposed to project);
- Missing: lower-level milestones/targets can be more narrowly defined than upper level but not broader
- Generally, more detail required in terms of interim milestones/targets;
- Missing: reference to respective risks of using P-BA at upper level or both levels, for instance, in terms of the consequences of underperformance or in case of mismatch between upper level (P-BA) and lower level (real costs).

Lower-level P-BA – possible project intervention logic options: General impressions



Lower-level P-BA – possible project intervention logic options: Key comments

- Abbreviations not sufficiently explained. Generally, more narrative would make options easier to understand;
- No reference to interim milestones that are based on programme implementation steps (as opposed to project);
- Discussion of respective pros and cons of each potential option could be helpful;
- Correct typos;
- Missing: reference to the pay-out values assigned to the different milestones and targets.
- Examples may not reflect all programmers' reality. Some examples of milestones may not be recommended.

Lower-level P-BA – possible project intervention logic options: Next steps

Interact to
update

Outside
scope of HIT
intervention
logic paper

- Abbreviations not sufficiently explained. Generally, more narrative would make options easier to understand;
- No reference to interim milestones that are based on programme implementation steps (as opposed to project);
- Discussion of respective pros and cons of each potential option could be helpful;
- Correct typos;
- Missing: reference to the pay-out values assigned to the different milestones and targets.

Lower-level P-BA – possible project intervention logic options: Next steps

Interact to update,
as and when we
have more examples
from programmes to
base examples on

- Examples may not reflect all programmes' reality. Some examples of milestones may not be recommended.



**Anything that
we missed?**

Annex I: self-assessment checklist

General impressions

Comments ranged from:

- ☐ “Not helpful” and “Purpose not clear”; to
- ☐ “Good idea” and suggestions for additional criteria to be added.

Annex I: self-assessment checklist

Purpose

- Draft regulatory framework provides programmes with various options...
- But which options are best suited to Interreg...?
- At point of drafting HIT factsheet, scope of the Commission guidance was unknown

Therefore:

A tool for helping programmes to navigate the various options in the regulations and choose those best suited to their programmes

Recognising that not all programmes are the same and, so far, largely based on theoretical knowledge = broad principles

Annex I: self-assessment checklist

Next steps

- Interact propose to remove this element from HIT discussions;
- We will consider how this can be addressed through regular Interact services (i.e. outside of HIT framework).



Wrap up & next steps



Upcoming HIT events

18.09.2026 09:30 - 12:00 Online	HIT Capitalisation and Synergies kick-off
28.09.2026 10:00 - 12:30 Online	HIT Group: Budget and co-financing - P-BA lower level
27-28.10.2026 Zagreb (HR)	HIT Intervention logic, HIT capitalisation & synergies, HIT budget

Thank you for being here!

Your opinion matters to us.

Please take a few minutes to provide us with feedback to help us improve our services.

HIT group meeting on
Intervention Logic | 17 September
2026 | Online



Cooperation works

All materials will be available on:

1. Interact HIT teams and the dedicated channel
2. The final templates will also be available on the website

Interact

Co-funded by
the European Union
Interreg

Disclaimer

Publisher

Date updated

Primary knowledge area

Author(s)

Interact Programme

17 September

Post27

Daniela Minichberger, Besiana Ninka, Phil Heaton

Unless otherwise stated,
licensed under [CreativeCommons.org](https://creativecommons.org/).
For more information visit creativecommons.org

